Coevolution of knowledge networks and 21st century eGov cyberinfrastructures



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- 1. Turn on power & set MODE with MODE button. You can confirm the MODE you chose as the red indicator blinks.
- 2. Lamp blinks when (someone with) a Lovegety for the opposite sex set under the same MODE as yours comes near.
- 3. FIND lamp blinks when (someone with) a Lovegety for the opposite sex set under different mode from yours comes near. May try the other MODES to "GET" tuned with (him/her) if you like.



Aphorisms about Networks

Social Networks:

◆ Its not what you know, its who you know.

Cognitive Social Networks:

◆ Its not who you know, its **who they think** you know.

Knowledge Networks:

◆ Its not who you know, its **what they think** you know.



Cognitive Knowledge Networks

lt's not who you know. It's what who you know knows.

There's research. And then there's research written by the world's top analysts and strategists. The kaching industry authorities on everything from R2B and bealthcare to investing in the Pacific Rim. Bottom line? The only people who should be guiding your investment decisions are the people who are truly "in the know," Who measure success one investor at a time. More your money, Cet well connected,

> Well Connected MORGAN STANLEY DEAN WITTER

msdw.com

Source: Newsweek,

December 2000

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INTERACTION NETWORKS

Non Human Agent to Non Human Agent Communication





Non Human Agent (webbots, avatars, databases, "push" technologies) To Human Agent

Publishing to knowledge repository

Retrieving from knowledge repository



Human Agent to Human Agent

Communication



COGNITIVE KNOWLEDGE NETWORKS



Non Human Agent's Perception of Resources in a Non Human Agent



Human Agent's Perception of Provision of Resources in a Non Human Agent

> Non Human Agent's Perception of what a Human Agent knows *



Human Agent's Perception of What Another Human Agent Knows



... Why Amazon thinks I am gay and Tivo thinks I am pregnant

	Human A	Human B	Human C	Non Human Agent X	Non Human Agent Y
Human A	Hun	nan to Hum	nan	Human to	Non
Human B	Inter	ractions and eptions			nteractions
Human C					
Non Human Agent X	Non	Human to		Non Hur	nan to Non
Non Human Agent Y		an Interact Perceptions		Human I and Perce	nteractions eptions



WHY DO WE CREATE. MAINTAIN. DISSOLVE, AND **RECONSTITUTE OUR COMMUNICATION AND KNOWLEDGE NETWORKS?**



Monge, P. R. & Contractor, N. S. (2003). Theories of Communication Networks. New York: Oxford University Press.





Why do actors create, maintain, dissolve, and reconstitute network links?

- Theories of selfinterest
- Theories of social and resource exchange
- Theories of mutual interest and collective action

- Theories of contagion
- Theories of balance
- Theories of homophily
- Theories of proximity
- Theories of coevolution

Sources:

Monge, P. R. & Contractor, N. S. (2003). Theories of Communication Networks. New York: Oxford University Press.

Contractor, N. S., Wasserman, S. & Faust, K. (in press). Testing multi-theoretical multilevel hypotheses about organizational networks: An analytic framework and empirical example. Academy of Management Review.

Differences in Networks: eGov and private sector

- Government can not pick its clients individuals or firms
- Generally clients can not pick their government
- Differing definitions of productivity and accountability
 - Efficiency
 - Effectiveness
 - ◆ Inclusiveness, access, equity, archiving
 - Privacy, security, identity management
- Implementation governed by law legislated by elected officials
- Liability of oldness: Must evolve rather than benefit as a start-up
- Multi-level "front office": individuals, firms, industry
- Multi-level "back office": local, regional, national, EU governance
- Networks for dynamic vertical and horizontal alignment of entities



Projects on Enabling Networks

- Networks to enable eGov Cyberinfrastructures, NSF, NIH
 - Environment
 - Public Health
 - Emergency Response
- Transnational Immigrant Networks, *Rockefeller Foundation*
- Economic Justice Networks, *Rockefeller Foundation*
- Communities of Practice Networks, *Procter & Gamble*
- **Food Safety Networks, UIUC Cross-Campus Initiative &** *John Deere*
- Global Supply Chain Networks, *Vodafone*





Science and Engineering Cyberinfrastructures



Geosciences Cyberinfrastructures



NEESarid

SEEK: The Science Environment for Ecological Knowledge



Multidimensional Networks Multiple Types of Nodes and Multiple Types of Relationships



Cyberinfrastructure for eGov Knowledge Networks

 Environment: Collaborative for Large-scale Engineering Analysis Network for Environmental Research (CLEANER)

 Public Health: Tobacco Surveillance, Epidemiology, and Evaluation Network (TSEEN)

Emergency Response: Collaboration for Preparedness, Response, & Recovery (CP2R)









CLEANER Collaborative Large-scale Engineering Analysis Network for Environmental Research Welcome Barbara									
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Basic	Advanced	Site Map			_				
Collaboration >>	<u>Manage Tools</u>								
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Demo of multidimensional network

Cyberinfrastructure for eGov Knowledge Networks

- Environment: Collaborative for Large-scale Engineering Analysis Network for Environmental Research (CLEANER)
- Public Health: Tobacco Surveillance, Epidemiology, and Evaluation Network (TSEEN)
- Emergency Response: Collaboration for Preparedness, Response, & Recovery (CP2R)

Tobacco Surveillance, Epidemiology, and Evaluation Network (TSEEN)

National Cancer Institute

- Center for Disease Control's National Center for Health Statistics (NCHS),
- Center for Disease Control's Office of Smoking and Health (OSHO,
- Agency for Healthcare Research and Quality (AHRQ),
- National Library of Medicine (NLM) and
- Non-government agencies such as the American Legacy Foundation.



TSEEN Network Referral System

Low-tar cigarettes cause more cancer than regular cigarettes ...

A pressing need for systems that will help the TSEEN members effectively connect with other individuals, data sets, analytic tools, instruments, sensors, documents, related to key concepts and issues Cyberinfrastructure for eGov Knowledge Networks

Environment: Collaborative for Large-scale Engineering Analysis Network for Environmental Research (CLEANER)

Public Health: Tobacco Systems Integration Grid (Tobacco SIG)

Emergency Response: Collaboration for Preparedness, Response, & Recovery (CP2R)

CP2R: ICT Support in Emergency Management Networks

Drawing Analogies from Natural Systems



Natural System: Honey Bees



ENTOMOLOGY: Learning from natural robust societies.

Successful systems (evolution time)

Ant - based models have successfully been applied to solve optimization [Dorigo, 1996; Botee, 1999] and networking [Bonabeau, 2000] problems, among others.

Bees' setting and objectives in foraging [Seeley, et al. 1991] resembles disaster relief response scenario (collective decision-making).

Problem: Information Overload

 Hundreds or Thousands of first responders operate sharing couple of voice channels (radio, cell-phones) [Dome1, 2001]



http://www.hollandsentinel.com/images/031503/Borculofire4.jpg

If technology provides a mean to enhance delivery and media of information, we envision this problem would increase



Information Overload: Ants

Analogy (Ants' alarm propagation)

Division of Labor; each ant "has" a threshold for each stimulus (pheromone).

When stimulus is greater than threshold the ant will be on "alarm" mode.

Centels ants detects a hazard and release "alarm" pheromone (volatile).

Each pheromone release will last for a limited time; seconds or minutes.

The heterogeneous response to alarm pheromone avoids all ants react immediately (good or bad?).



Idea:

Actors will propagate information received only if the stimulus, i.e., "quality of information", is greater than his/her threshold for that type of information.

Avoiding cascading effect; controlling information overload.

Natural System: Honey Bees

Honey Bees (*Apis melifera*) Foraging Model [Seeley, 1991]

The system evaluates ALL the information, though individuals evaluate only partial information



3D Strategy for Enhancing eGov Networks

- Discovery: Effectively and efficiently foster network links from people to other people, knowledge, and artifacts (data sets/streams, analytic tools, visualization tools, documents, etc.). "If only we knew what we knew."
- Diagnosis: Assess the "health" of eGov networks in terms of scanning, absorptive capacity, diffusion, robustness, and vulnerability to external environment
- Design or re-wire eGov networks using social and organizational incentives (based on social network research) and network referral systems to enhance evolving and mature communities.

Summary

- The Lovegety underscore 21st century aspirations for more effective networking.
- Recent advances in cyberinfrastructure development provides the technological capability to more effectively leverage our networks.
- Recent advances in communication networks research provides important insights into the social and organizational motivations that explain how we leverage our networks.
- We are poised for the design, development, and deployment of large scale socio-technical network referral systems as part of the next generation eGovernance cyberinfrastructures.



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